

74. Duty and Feedback (0:43)

That's why I kind of felt when I was a junior officer, if I knew something the senior didn't know and I thought he ought to know, I told him that if it would make the job better.

I thought that's what the Coast Guard paid me to do. I worked for the Coast Guard to make the Coast Guard as good as we could make it.

If my boss didn't know something, I would tell him. It was a little disturbing to the boss to be told by a junior but I felt that was my job. They paid me to do this.

It wasn't a choice. It was something I needed to do.

Related Primary Leadership Principles

Accountability

Active Listening

Capacity to Care

Character

Courage

Credibility

Decision-Making

Effective Use of Resources

Feedback

Followership

Information

Military Core Values

Responsibility

Spirituality

Stress